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Agenda

Transformation of our health business 2 Innovation 3 Digital capabilities Growing market share 4 Conclusion 5









Our purpose:

More health for more South Africans for less

The size of our health business



More than **2.5 million lives**

R800 million worth of claims paid weekly **11 million** claim lines per week

Transformation – Our family tree











More demanding

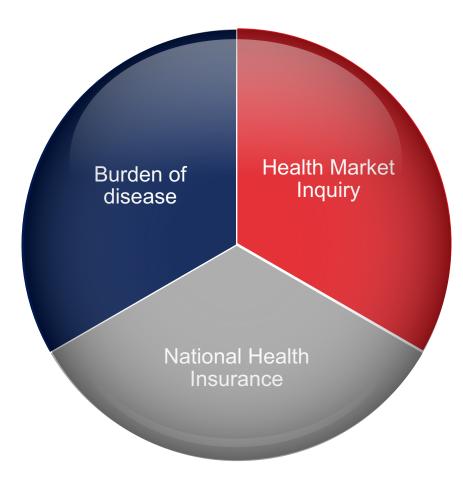
Increased expectations: convenience, flexibility and personalisation

More self-indulgent

It's all about me

More sophisticated

Emerging middle classes want smarter services



More youth

Millennials have different needs and want to engage digitally

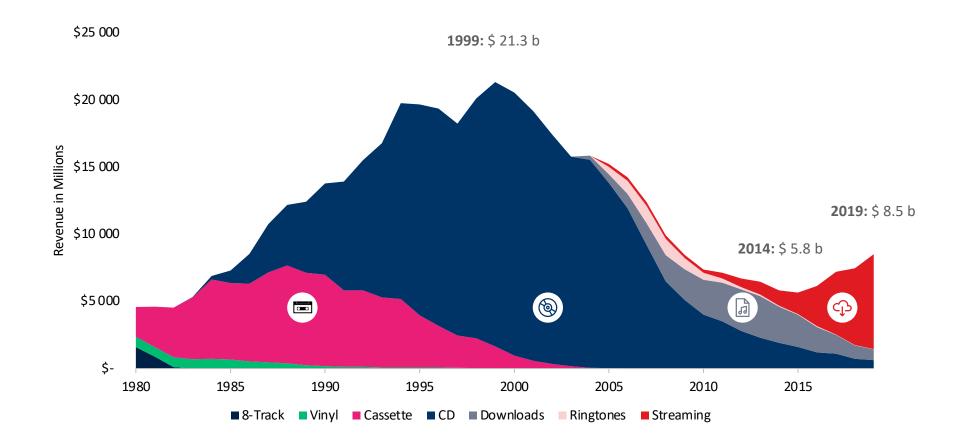
More geriatrics

Ageing population needs access to medicines and care in the home

More diverse

Global growth of women in the workforce

U.S. recorded music revenues from 1980 – 2019, by format (adjusted for inflation)



Source: Recording Industry Association of America (RIAA)

Interesting stats on millennials

What millennials purchase

98% smart phones

64% energy drinks

54% organic food

50% home

40% on tattoos

Check their phones **150** times a day

90% of millennials will stay in a job for 10 years or more if it came with annual pay increases and career opportunities







Flexible solution for benefit design

- 62 993 HealthSaver accounts
- Average balance R7 300
- R25 million paid monthly

A **doctor** in your pocket

momentum

hello doctor

- Access to care, anywhere anytime 24/7
- 1.2 million users
- **5x more** than any other provider
- 7/10 calls **resolved** not needing face-to-face intervention

Incentivising **behaviour** change

- 13 464 Members earn HealthReturns
- **R41.5 million** HealthReturns paid in 2020
- Average earning R300 per month

Covering the employed uninsured in South Africa

- Over 100 000 members getting cover
- Average premium **R260** per month
- Growth in this market

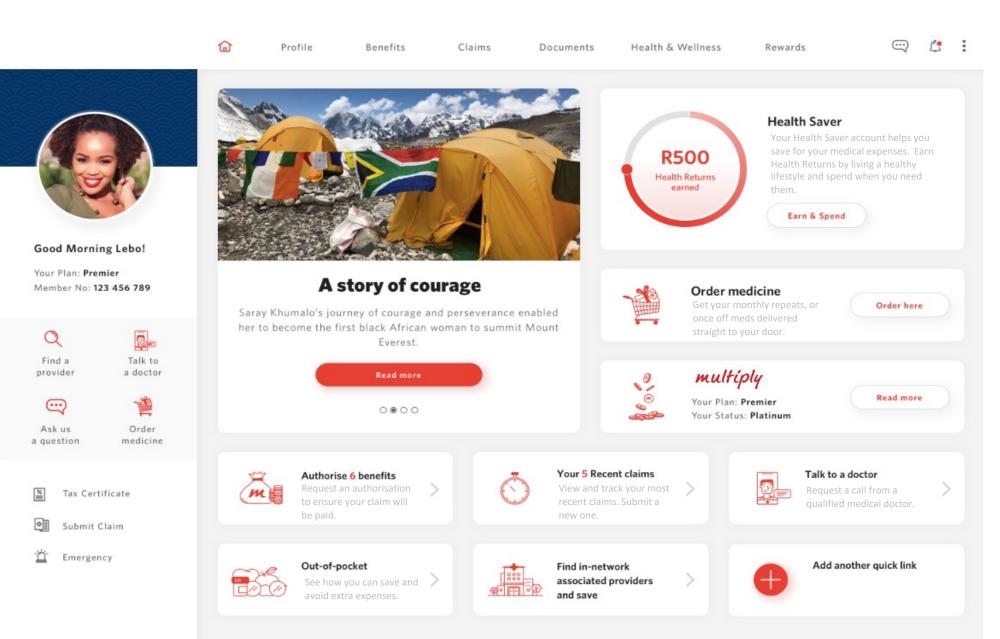
Health4Me



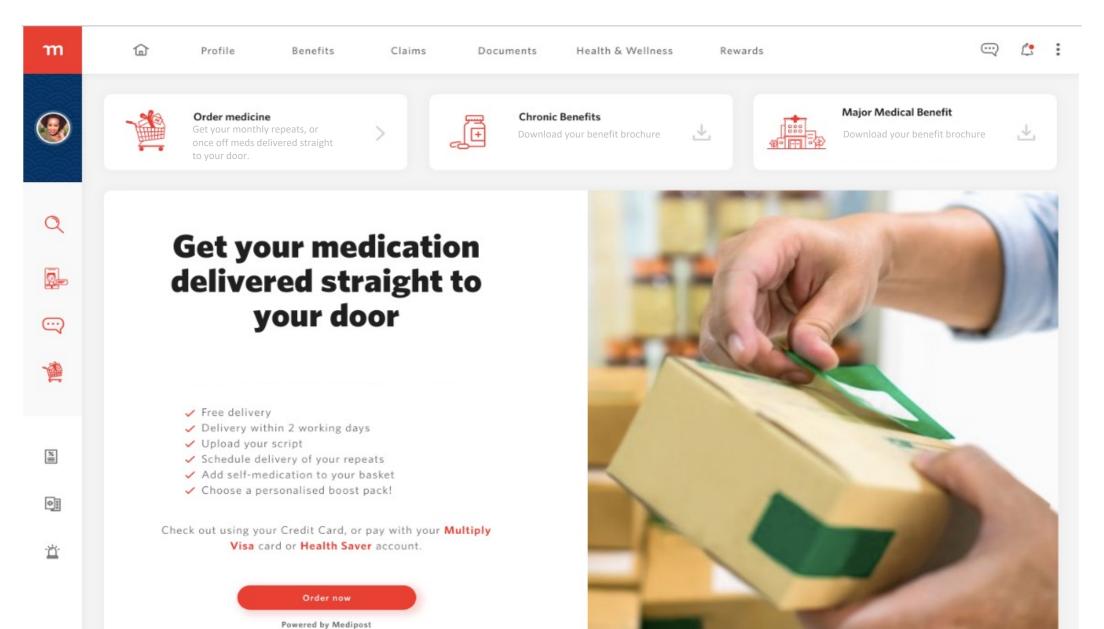


Digital capabilities: Creating compelling client engagement

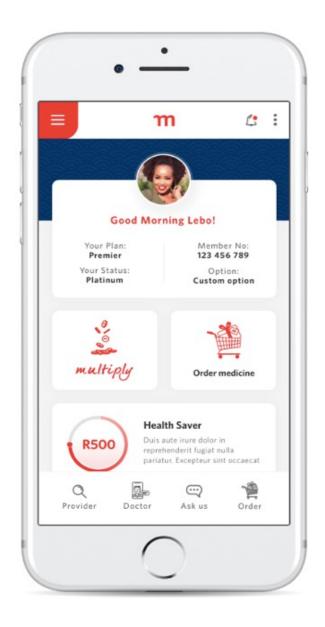
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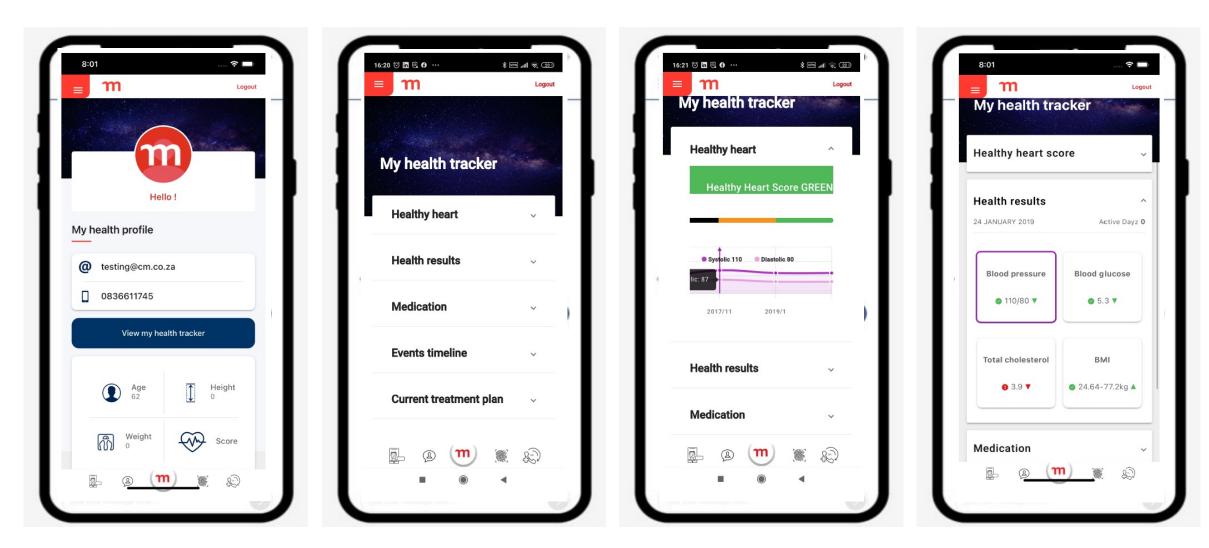
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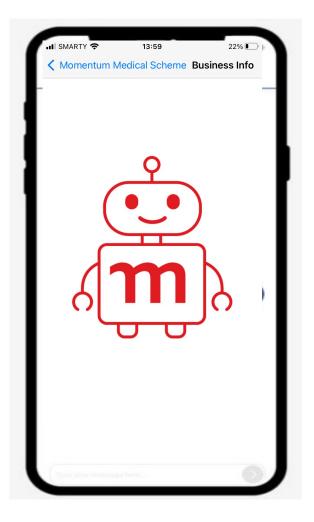


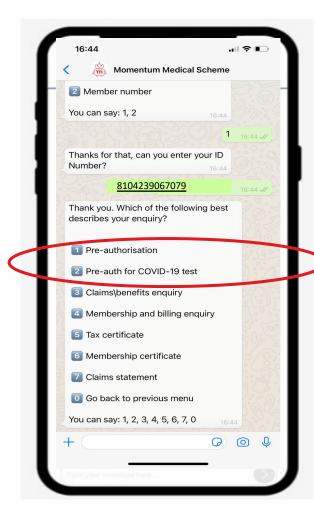












New:

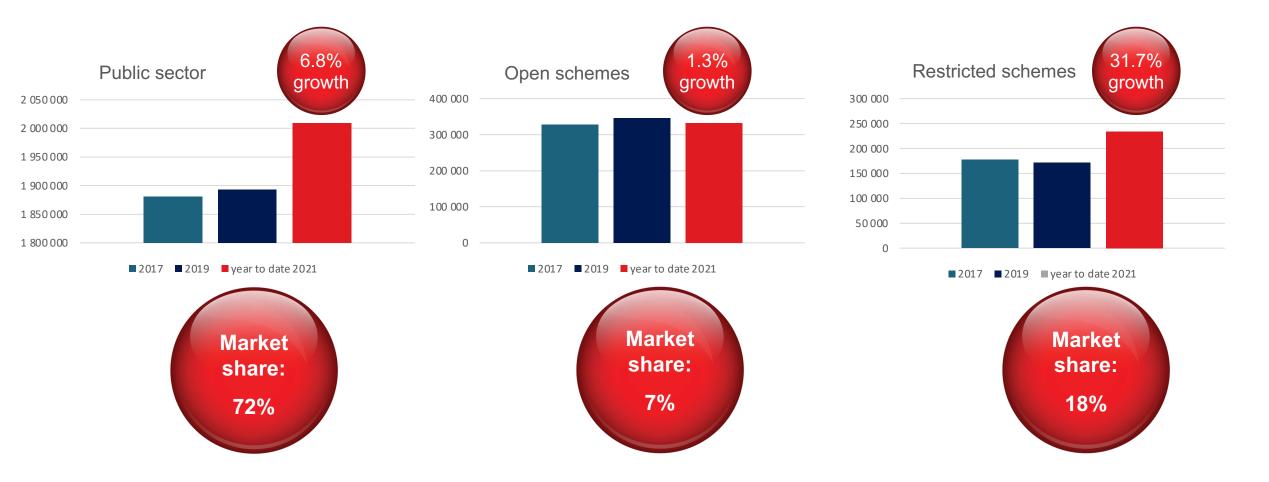
Members can now get all their pre-authorisation including a Covid-19 test via WhatsApp



4 Growing market share

Market share and growth

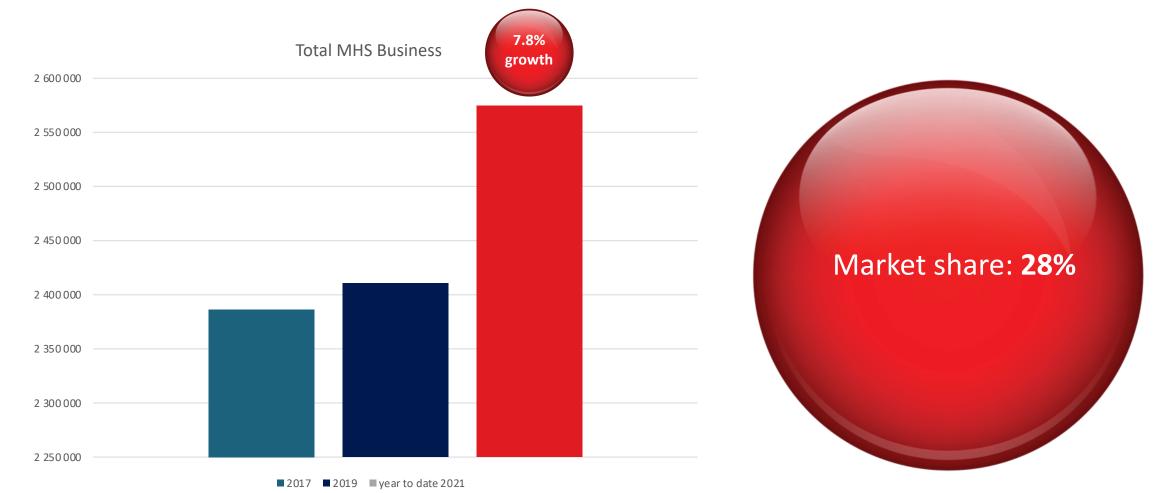
Administration – beneficiaries



Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

Market share and growth

Administration – beneficiaries



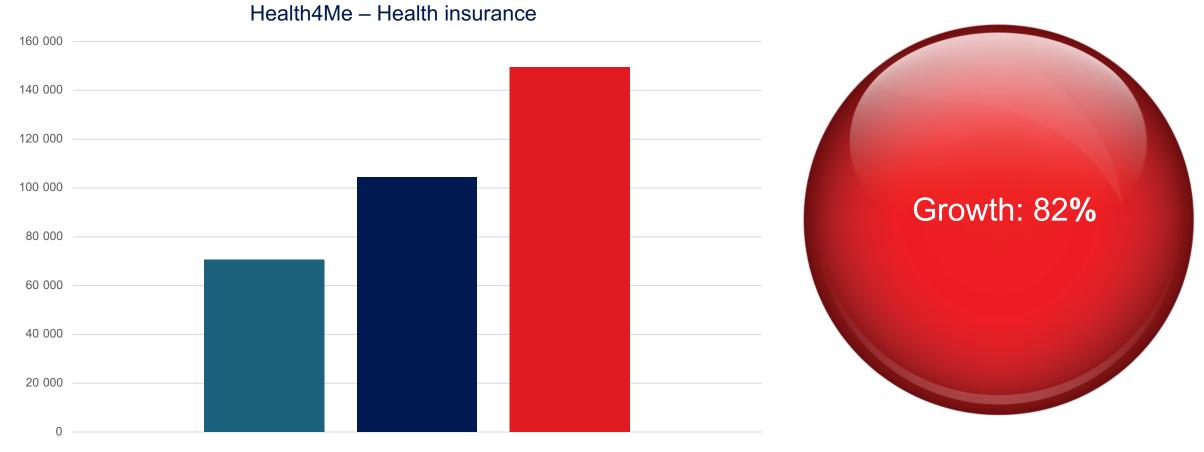
Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

Outperforming growth in mature market

Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

Growth in health insurance



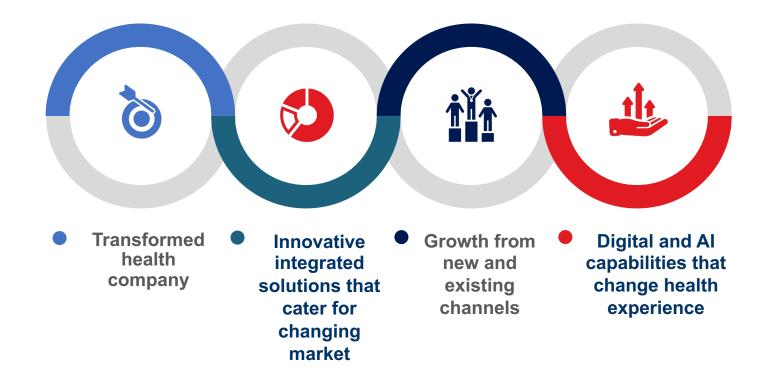


■ 2017 ■ 2019 ■ year to date 2021

Diversification into new markets



Conclusion



So much more than administration



Sadly what we see in this mature non-growing market is:

Less health for South Africans for more

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