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# Agenda

Transformation of our health business 2 Innovation 3 Digital capabilities Growing market share 4 Conclusion 5









#### Our purpose:

More health for more South Africans for less

#### The size of our health business



# More than **2.5 million lives**

**R800 million** worth of claims paid weekly **11 million** claim lines per week

#### **Transformation – Our family tree**











#### More demanding

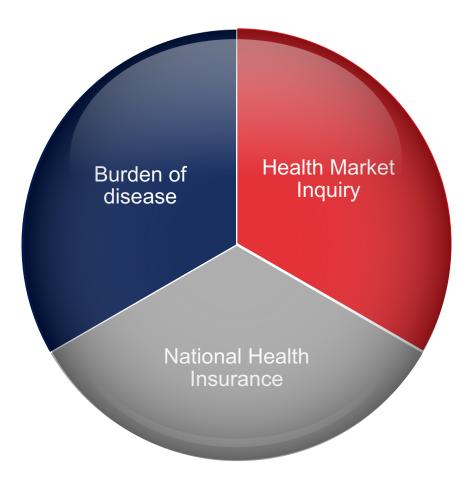
Increased expectations: convenience, flexibility and personalisation

#### More self-indulgent

It's all about me

#### More sophisticated

Emerging middle classes want smarter services



#### More youth

Millennials have different needs and want to engage digitally

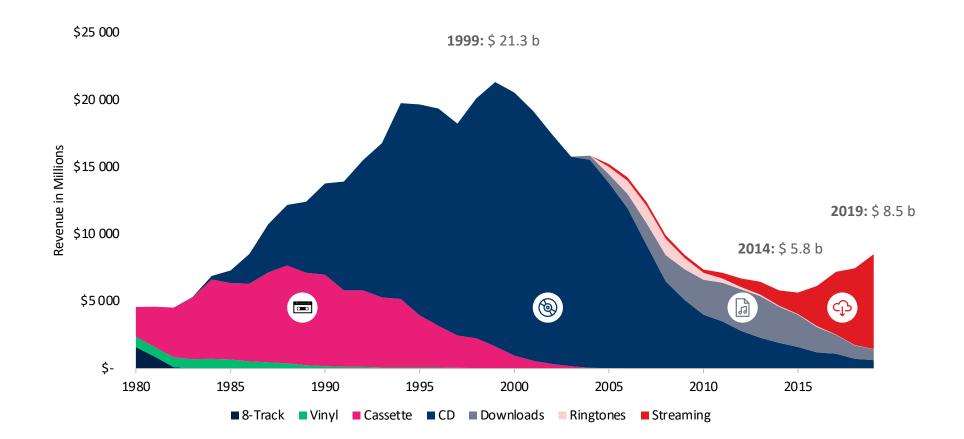
#### More geriatrics

Ageing population needs access to medicines and care in the home

#### More diverse

Global growth of women in the workforce

#### U.S. recorded music revenues from 1980 – 2019, by format (adjusted for inflation)



Source: Recording Industry Association of America (RIAA)

#### Interesting stats on millennials

# What millennials purchase

98% smart phones

64% energy drinks

54% organic food

**50%** home

40% on tattoos

Check their phones **150** times a day

90% of millennials will stay in a job for 10 years or more if it came with annual pay increases and career opportunities







# Flexible solution for benefit design

- 62 993 HealthSaver accounts
- Average balance R7 300
- R25 million paid monthly

A **doctor** in your pocket

momentum

hello doctor

- Access to care, anywhere anytime 24/7
- 1.2 million users
- **5x more** than any other provider
- 7/10 calls **resolved** not needing face-to-face intervention

# Incentivising **behaviour** change

- 13 464 Members earn HealthReturns
- **R41.5 million** HealthReturns paid in 2020
- Average earning R300 per month

# Covering the employed uninsured in South Africa

- Over 100 000 members getting cover
- Average premium **R260** per month
- Growth in this market

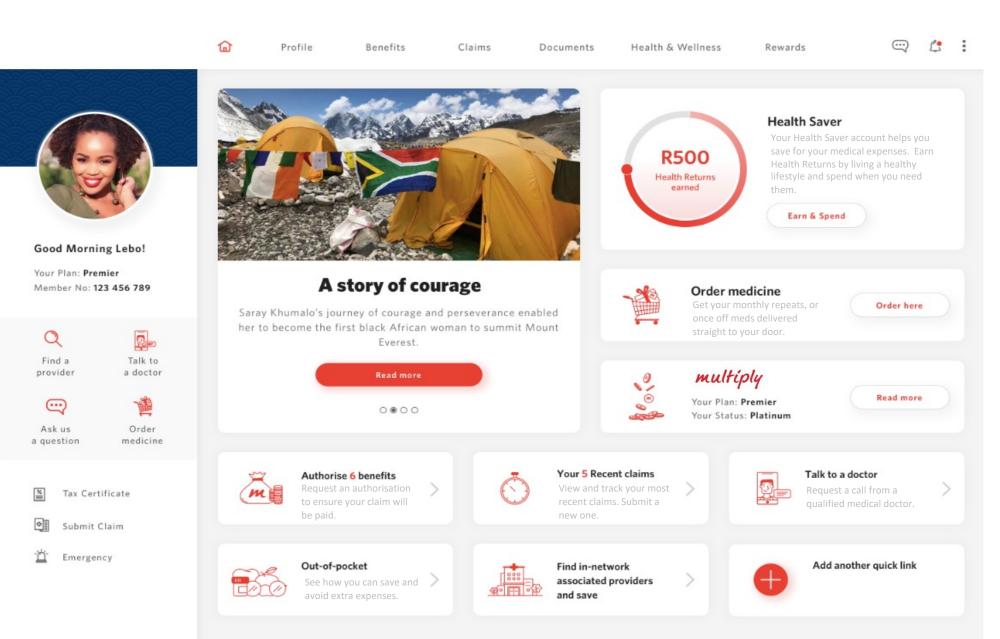
Health4Me



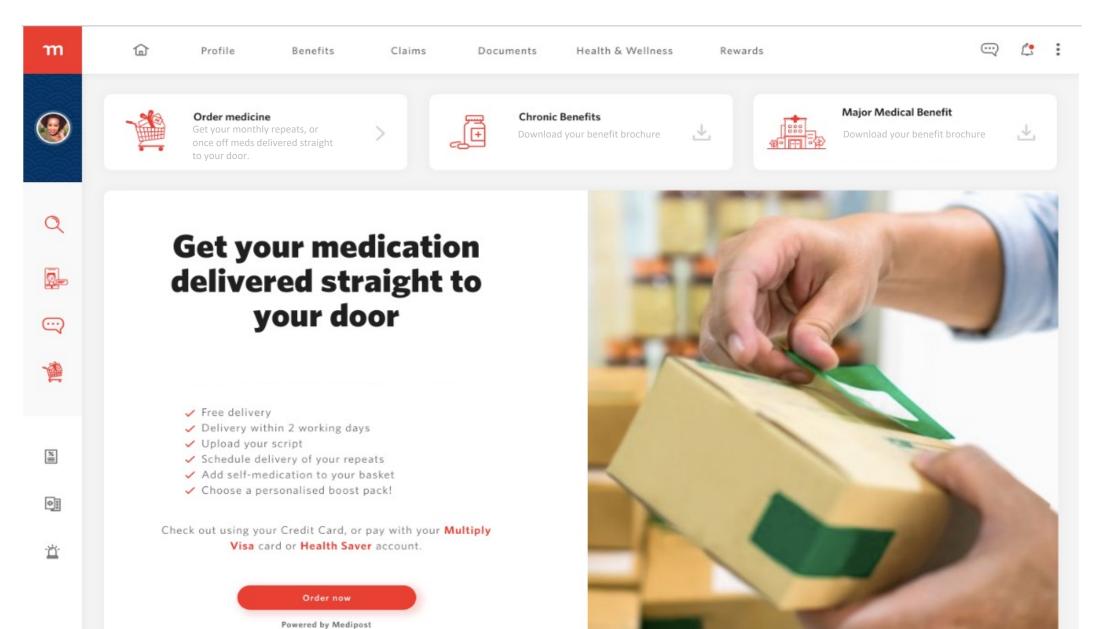


# **Digital capabilities:** Creating compelling client engagement

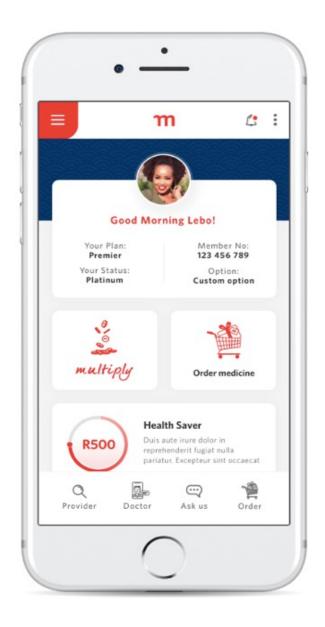
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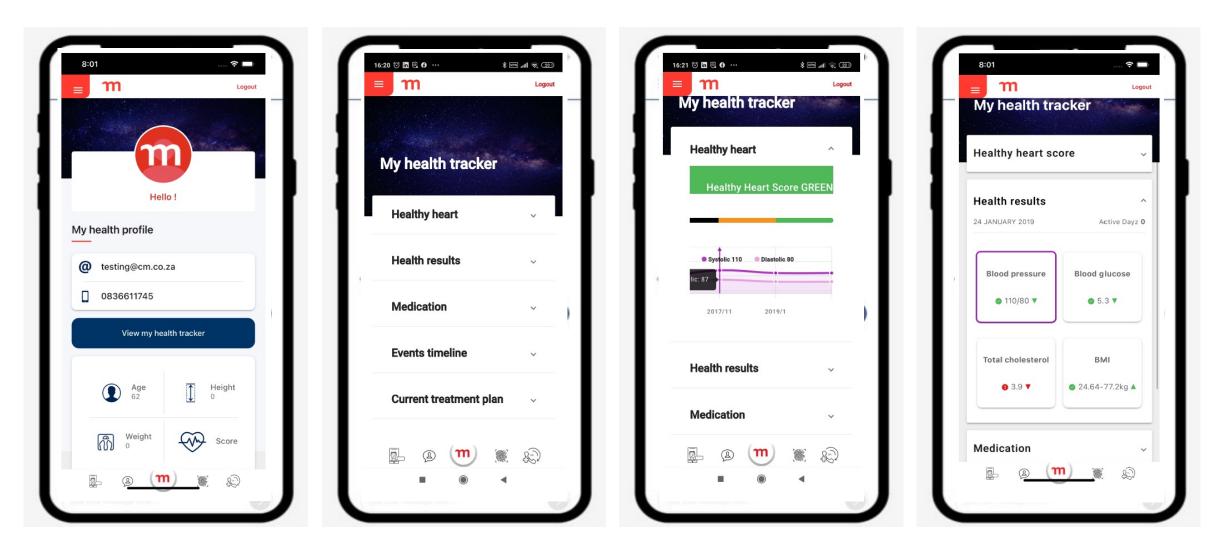
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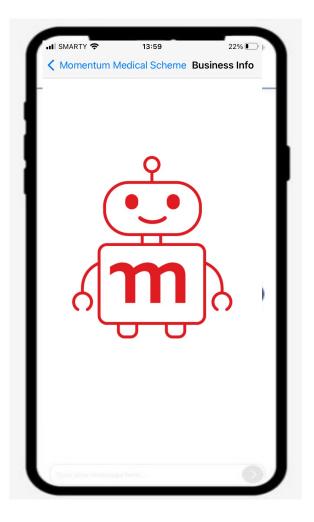


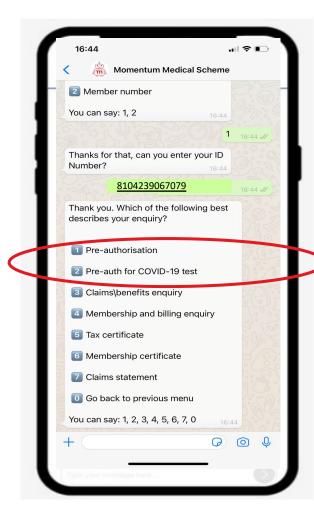












#### New:

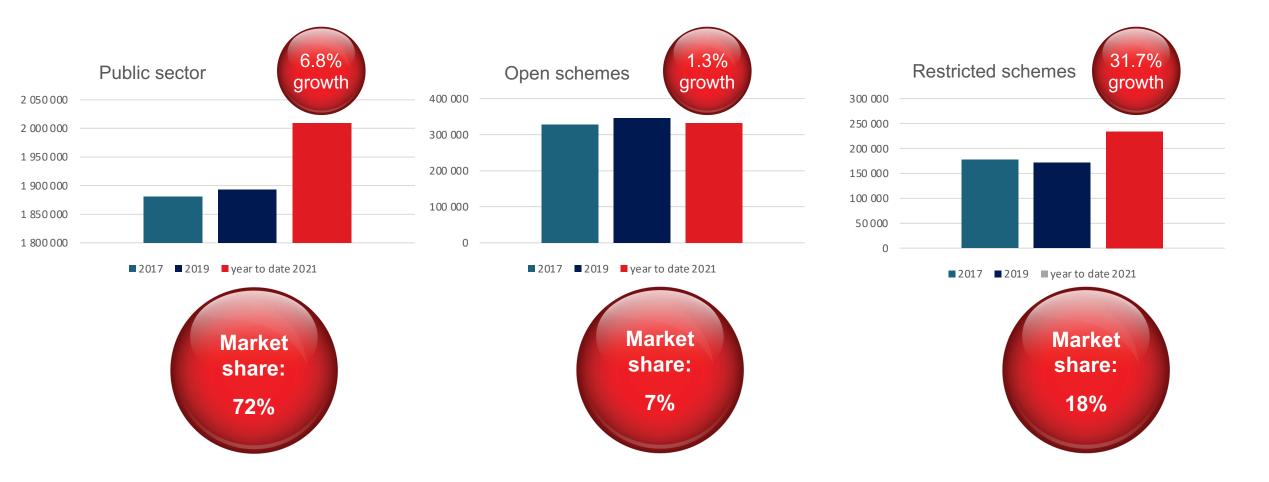
Members can now get all their pre-authorisation including a Covid-19 test via WhatsApp



# 4 Growing market share

## Market share and growth

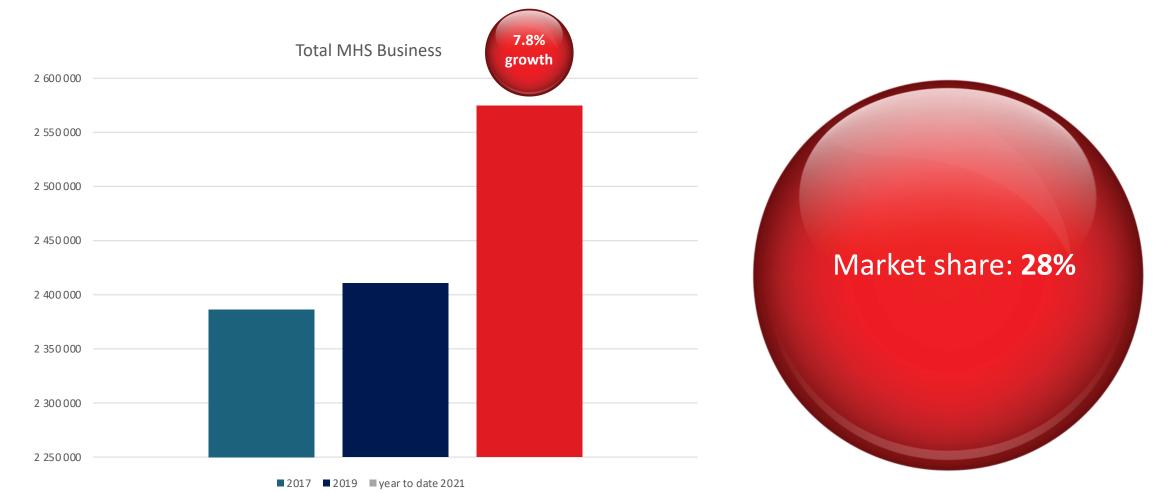
#### Administration – beneficiaries



Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

# Market share and growth

#### **Administration – beneficiaries**



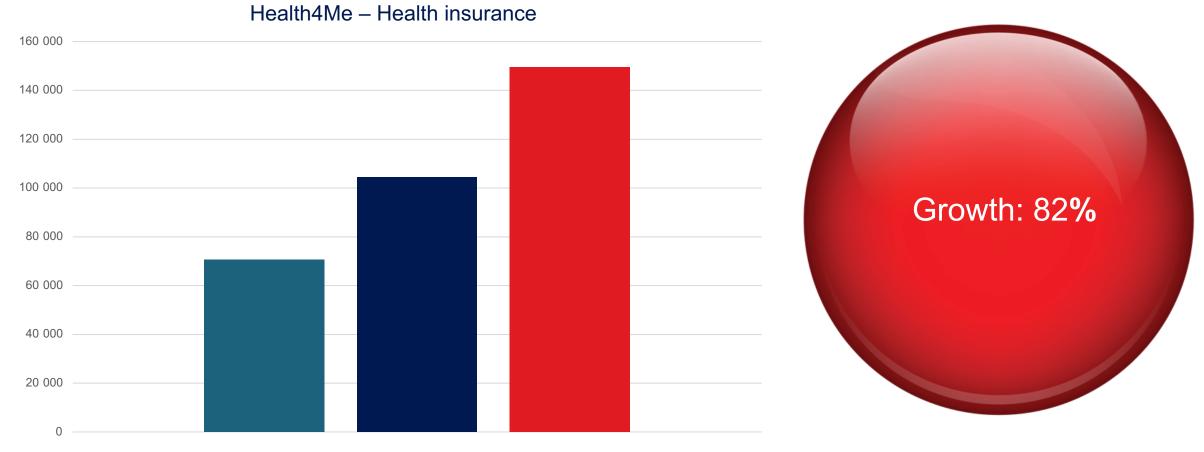
Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

## Outperforming growth in mature market

Data as reported in the CMS Sept 2020 report with altered Public and Restricted split

## **Growth in health insurance**



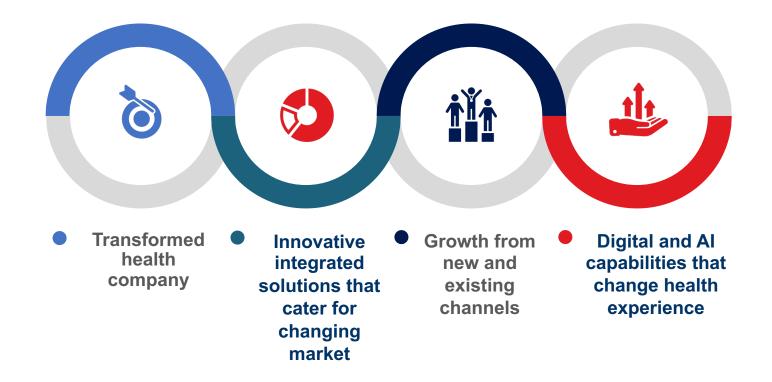


■ 2017 ■ 2019 ■ year to date 2021

#### Diversification into new markets



#### Conclusion



#### So much more than administration



Sadly what we see in this mature non-growing market is:

Less health for South Africans for more

Our purpose:

More health for more South Africans for less



